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PID 62/63
22 Apr 1963

MEMORANDUM TO: Executive Director, NPIC

FROM: Chief, CIA/PID(NPIC)

SUBJECT: NPIC Relationship with Other Agency Components

1. Perhaps the dam causing the reservoir of ill feeling to build-up between other components of the Agency and NPIC is a weak one and might easily be removed. It seems that the prime cause for ill feeling or discontent, call it what you will, is that the DCI usually listens to only one briefing following a mission, and that is Mr. Lundahl's briefing. The Agency analysts prepare their paper under the chairmanship of OCI, but they get no audience for their efforts.
2. The discontent is further festered by the webbing in of collateral in Mr. Lundahl's briefing. Some feel that NPIC's source is less complete and less accurate than that available through Agency components charged with analysis of such materials.
3. It has not been too far in the past when Headquarters analysts (also from other agencies) were called in during immediate readout. At such times they did contribute to write-ups for immediate reporting, data for Mr. Lundahl's cards, and data used on briefing boards.
4. The use of consultants and specialists in the production of immediate reports has decreased with the increased participation of the military elements and the development of the national aspect of immediate reporting at NPIC. The increased efforts of PID and NPIC to eliminate all collateral references or associations has also contributed to this decreased use. However, Agency analysts have been welcomed to the joint area but only on rare occasions have they availed themselves of this opportunity.
5. The method of selection and production of briefing boards has long been of concern to this division. The mere process of selecting targets for briefing boards prior to receiving the mission would in itself indicate the selection is based on something other than PI. The pressure to produce such boards then becomes such that inadequate time for study and checking is left.
6. If the Director/NPIC is going to continue to use collateral and SI in his briefings, it is suggested that we consider some method of utilizing capabilities now by-passed, in presenting

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better coordinated and more complete initial briefings to both the DCI and the D/DIA. Serious consideration could be given to delaying briefings until after the readout has begun in order to select briefing materials on the basis of what has been read out.

7. In order to alleviate the communication problem, which is major, to promote better coordination and understanding and formalize a mechanism for rapid response to Agency requirements, it is suggested that a group of Agency analysts be established at NPIC attached to PID. This "response" group, which would consist of DDI and DDP representatives and certain PID representatives, would sit primarily upon highest priority or immediate requirements but would also serve as a departmental advisory committee. One of the most valuable functions the DDI and DDP representatives could perform would be liaison with their own Headquarters personnel.

8. Another alternative, which is most unlikely, would be to eliminate the use of non-photo interpretation data in the initial briefings.

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